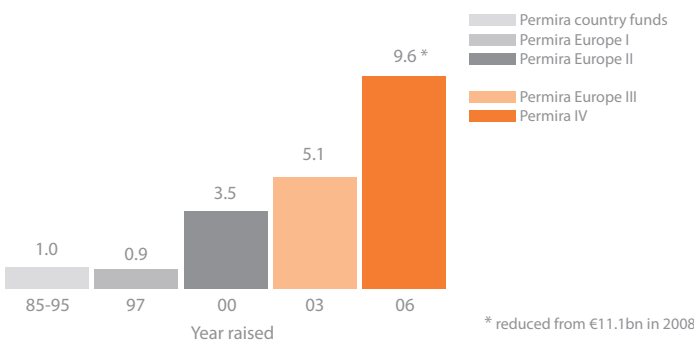


Permira is a European private equity firm with a global reach. Our funds, raised from pension funds and other institutions, make long-term investments in businesses with the ambition of transforming their performance and driving sustainable growth.

- Since 1985, Permira has advised 19 funds with a total committed capital of €20 billion
- We have 27 partners worldwide, led by Damon Buffini, Chairman; Tom Lister, Co-Managing Partner and Kurt Björklund, Co-Managing Partner
- Today we have around 130 professionals from 26 different countries with a wide range of backgrounds and experiences

- The Firm raised its first pan-European fund (PE1) in 1997 and is currently investing its fourth fund (P4) which was raised in September 2006
- Since 1985, the Permira Funds have made over 190 investments
- The Permira Funds' portfolio currently comprises 23 companies

Size of the Permira Funds (€ billion)

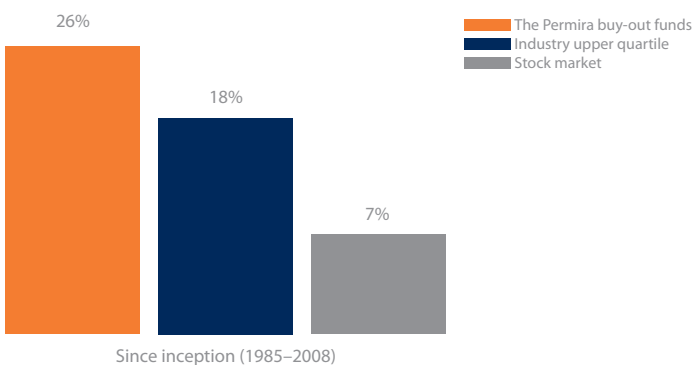


Recent Investments

Acquisitions	Transaction size	Date	Country
NDS Group	€2,461m	Feb 2009	UK
Marazzi	€1,387m	May 2008	Italy
Arysta LifeScience	€1,947m	Mar 2008	Japan
Galaxy Entertainment	€593m	Nov 2007	Greater China
Valentino Fashion Group	€5,343m	May 2007	Italy/Germany

Realisations	Transaction size	Date	Country
Jet Aviation	€1,510m	Nov 2008	Switzerland
Aearo Technologies	€777m	Nov 2007	USA
Debitel	€1,630m	Apr 2008	Germany
Intelsat	€10,374m	Feb 2008	USA
Takko	€770m	Jul 2007	Germany

Performance since inception (net annual IRR)



(Source: Permira; Thomson Financial at 31 December 2008)

Organisational Structure

- Offices
- Frankfurt
 - Guernsey
 - Hong Kong
 - London
 - Luxembourg
 - Madrid
 - Menlo Park
 - Milan
 - New York
 - Paris
 - Stockholm
 - Tokyo

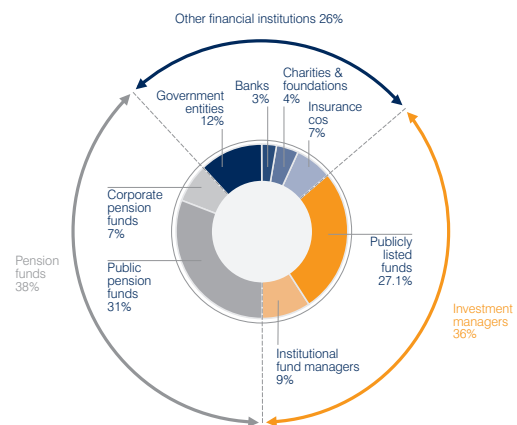


- 6 sectors
- Chemicals
 - Consumer
 - Financial Services
 - Healthcare
 - Industrial Products & Services
 - Technology, Media and Telecommunications

- Transaction expertise
- Financing
 - Portfolio support
 - Transaction structuring
 - Risk management

Our Investors

- We have over 180 institutional investors in our latest fund including:
- More than 30 million pension fund beneficiaries (current & future)
 - Over 40 charities
 - Over 20 life insurance companies
 - Eight governmental development agencies



*Following fund reorganisation. Note: Excludes general partner commitments / co invest schemes (Source: Permira)